** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Open to Public

OMB No. 1545-0047

(Rev. January 2020) Department of the Treasury Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2019 calendar year, or tax year beginning and ending C Name of organization D Employer identification number Check if applicable: Address change SPARE KEY Name change 41-1888767 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 101 EAST FIFTH STREET 952-406-8872 1100 1,070,707. **G** Gross receipts \$ City or town, state or province, country, and ZIP or foreign postal code Amended ST PAUL, MN 55101 H(a) Is this a group return return
Application
pending F Name and address of principal officer: WENDY PAJOR Yes X No for subordinates? SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) () **◄** (insert no.) 4947(a)(1) or 527 If "No," attach a list. (see instructions) J Website: ► WWW.SPAREKEY.ORG **H(c)** Group exemption number K Form of organization: X Corporation Other > L Year of formation: 1997 M State of legal domicile: MN Trust Association Part I Summary Briefly describe the organization's mission or most significant activities: SPARE KEY'S MISSION IS TO Activities & Governance PROVIDE ASSISTANCE TO FAMILIES WITH A CRITICALLY ILL OR SERIOUSLY 2 if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 3 22 Number of independent voting members of the governing body (Part VI, line 1b) 4 8 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 1000 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, line 39 7b 0. **Prior Year Current Year** 884,378. 475,509. Contributions and grants (Part VIII, line 1h) 8 Revenue 0. 0. Program service revenue (Part VIII, line 2g) 155. 333. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 334,993. 162,184. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 1,219,526. 638,026. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 264,147. 51,610. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 291,629. 366,862. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 396,860. 242,524. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 952,636. 660,996. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -22,970. 266,890. Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year **End of Year** 20, 582,887. 574,759 Total assets (Part X, line 16) 112,577. 127,419 21 Total liabilities (Part X, line 26) ₽E 470,310. 447,340 Net assets or fund balances. Subtract line 21 from line 20 ... Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 25020 10/26/2020 Signature of officer Date Sign ERICH MISCHE, EXECUTIVE DIRECTOR Here Type or print name and title Date PTIN Check Print/Type preparer's name Preparer's signature 10/23/20 self-employed P00187699 DARWIN BENZ DARWIN BENZ Paid Firm's EIN > 41-0996210 Firm's name WILKERSON, GUTHMANN & JOHNSON, LTD Preparer Firm's address 1210 WEST COUNTY ROAD E, STE 100 Use Only Phone no.651 222-1801 ARDEN HILLS, MN 55112 X Yes May the IRS discuss this return with the preparer shown above? (see instructions) No

Form 990 (2019) SPARE KEY 41-1888767 Page 2

| Pal | Statement of Program Service Accomplishments |
|-----|--|
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| | SPARE KEY'S MISSION IS TO PROVIDE ASSISTANCE TO FAMILIES WITH A |
| | CRITICALLY ILL OR SERIOUSLY INJURED FAMILY MEMBER. NO MATTER THE |
| | ILLNESS, NO MATTER THE INJURY, NO MATTER THE INCOME. WE HELP FAMILIES |
| | "BOUNCE AND NOT BREAK" THROUGH OUR HELP ME BOUNCE PLATFORM, HARNESSING |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| 7 | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | |
| _ | revenue, if any, for each program service reported. (Code:) (Expenses \$ 513,235 • including grants of \$ 51,610 •) (Revenue \$) |
| 4a | |
| | SINCE 1997, SPARE KEY HAS BEEN HARD AT WORK SERVING FAMILIES WITH |
| | HOUSING GRANTS. WE ARE PROUD AND PRIVILEGED TO HAVE BEEN ABLE TO SERVE |
| | OVER 4,000 FAMILIES WITH \$4 MILLION IN HOUSING GRANTS DURING THAT TIME. |
| | OUR MOTTO, "NO MATTER THE ILLNESS. NO MATTER THE INJURY. NO MATTER THE |
| | INCOME. WE HELP FAMILIES BOUNCE AND NOT BREAK," HAS BEEN OUR GUIDING |
| | FORCE FROM THE FIRST GRANT WE WERE ABLE TO MAKE. THE HELP ME BOUNCE |
| | PROGRAM ALLOWS US TO DO JUST THAT. THIS POWERFUL NEW PLATFORM COMBINES |
| | CROWDFUNDING WITH SPARE KEY'S DIRECT FINANCIAL SUPPORT TO HELP LEVERAGE |
| | SOCIAL MEDIA AND BROADER MARKETING TACTICS TO RAISE MORE FUNDS TO HELP |
| | FAMILIES COVER THEIR MOST PRESSING FINANCIAL NEEDS. |
| | |
| | |
| 4b | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
| 40 | (Code:) (Expenses \$) (Revenue \$) (Revenue \$) |
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| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
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| 4d | Other program services (Describe on Schedule O.) |
| | (Expenses \$ including grants of \$) (Revenue \$) |
| 4e | Total program service expenses ► 513,235. |
| | Form 990 (2019) |

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Form 990 (2019) SPARE KEY Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|---|-----|-----|--------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i> | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| • | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| 10 | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | -10 | | |
| •• | as applicable. | | | |
| a | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D. | | | |
| u | Part VI | 11a | Х | |
| h | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | 110 | | |
| b | | 11b | | X |
| • | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | 110 | | - 25 |
| C | | 11c | | x |
| a | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | 110 | | - 25 |
| u | | 444 | | x |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 444 | | x |
| 10- | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | 40- | Х | |
| | Schedule D, Parts XI and XII | 12a | Λ | |
| D | Was the organization included in consolidated, independent audited financial statements for the tax year? | 406 | | x |
| 40 | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | 14b | | x |
| 45 | or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | 140 | | |
| 15 | | 45 | | x |
| 40 | foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | 15 | | |
| 16 | | 4.0 | | x |
| 47 | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | 47 | Х | |
| 10 | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | 21 | \vdash |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | 10 | Х | |
| 10 | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Λ | \vdash |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | 4. | | _v |
| 00- | complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | _v |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |

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| | n 990 (2019) SPARE KEY | 41-1888767 | P | age 4 |
|----|---|------------|-----|-------|
| Pa | rt IV Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |

| | | | Yes | No |
|------|---|-----|-----|----|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | 37 | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | X | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | 37 |
| | Schedule J | 23 | | X |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | 37 |
| | Schedule K. If "No," go to line 25a | 24a | | X |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions, for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | X | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | Х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | |
| | Note: All Form 990 filers are required to complete Schedule O | 38 | Х | |
| Pa | rt V Statements Regarding Other IRS Filings and Tax Compliance | | | |

| | Check if Schedule O contains a response or note to any line in this Part V | | | | | |
|-----|---|--------|------------|----|-----|----|
| | | | | | Yes | No |
| 1 a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a | 9 | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 0 | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and re | portab | ole gaming | | | |
| | (gambling) winnings to prize winners? | | | 10 | X | |

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SPARE KEY Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

| | | | | | Yes | No |
|------------|--|---------|-----------------------|-----|-----|----|
| 2 a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 2a | 8 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax return | | | 2b | X | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions | s) | | | | |
| | | | | 3a | | X |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule | | | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other a | | • | | | Х |
| | financial account in a foreign country (such as a bank account, securities account, or other financial a | ccour | it)'? | 4a | | |
| b | If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Advanced Financial Financial Advanced Financial | | to (FDAD) | | | |
| 52 | | | * * | 5a | | Х |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year? | | | 5b | | X |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | | | |
| | any contributions that were not tax deductible as charitable contributions? | _ | | 6a | | Х |
| b | If "Yes," did the organization include with every solicitation an express statement that such contribution | | | | | |
| | were not tax deductible? | | | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser | vices p | rovided to the payor? | 7a | | X |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | | | |
| | to file Form 8282? | | | 7c | | X |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | • | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co | | t? | 7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra | | | 7f | | X |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Fo | | | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | | | 7h | | |
| 8 | | • | | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | Ŭ | | |
| | Did the appropriate appropriation realized and total distributions and a continue 40000 | | | 9a | | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | |
| а | Gross income from members or shareholders | 11a | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | | |
| | amounts due or received from them.) | 11b | | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form | I | ? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | l | - | | |
| | Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? | | | 13a | | |
| а | Note: See the instructions for additional information the organization must report on Schedule O. | | | ISa | | |
| h | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | | |
| С | Enter the amount of reserves on hand | 13c | | | | |
| | Did the consideration which are a second of the development of the dev | | | 14a | | Х |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul | | | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner | | | | | |
| | excess parachute payment(s) during the year? | | | 15 | | X |
| | If "Yes," see instructions and file Form 4720, Schedule N. | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment | incor | ne? | 16 | | X |
| | If "Yes," complete Form 4720, Schedule O. | | | | | |

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|---|--------|--------|-----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 22 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | X |
| 6 | Did the organization have members or stockholders? | 6 | | X |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | X |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | X |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | in Schedule O how this was done | 12c | | X |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | X | |
| b | Other officers or key employees of the organization | 15b | | X |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ►MN , WI , SD , ND | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s | only) | availa | ble |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | Own website Another's website X Upon request Other (explain on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | financ | cial | |
| | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| | ERICH MISCHE - 952-406-8872 | | | |
| | 101 EAST 5TH STREET, SUITE 1100, ST. PAUL, MN 55101 | | | |

Form 990 (2019) SPARE KEY 41-1888767 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

| (A) | (B) | Jiga | . 114a | | C) | ,pul | Juli | (D) | (E) | (F) |
|---------------------------------|-------------------|--------------------------------|-----------------------|---------|--------------|---------------------------------|--------|-----------------|-------------------------------|------------------------|
| Name and title | Average | (do | | Pos | ition |) than o | one | Reportable | Reportable | Estimated |
| | hours per | box | , unle | ss per | rson i | s both | n an | compensation | compensation | amount of |
| | week (list any | | | | | | ĺ | from the | from related organizations | other compensation |
| | hours for | Individual trustee or director | | | | pa | | organization | (W-2/1099-MISC) | from the |
| | related | stee o | ustee | | | ensat | | (W-2/1099-MISC) | | organization |
| | organizations | al trus | onal tr | | loyee | comp | | | | and related |
| | below line) | dividu | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | organizations |
| (1) WENDY PAJOR | 1.00 | 드 | 드 | 9 | 32 | 토늄 | 윤 | | | |
| PRESIDENT | | х | | x | | | | 0. | 0. | 0. |
| (2) MATT FISCHER | 1.00 | | | | | | | | - | |
| VICE PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (3) CARL KUHL | 1.00 | | | | | | | | | |
| SECRETARY | | Х | L | Х | | | | 0. | 0. | 0. |
| (4) JASON HAUS | 1.00 | | | | | | | | | |
| TREASURER | | Х | | Х | | | | 0. | 0. | 0. |
| (5) CINDY KOEBELE | 1.00 | | | | | | | | | |
| IMMEDIATE PAST PRESIDENT | | Х | | X | | | | 0. | 0. | 0. |
| (6) BROOKE LEE | 1.00 | | | | | | | | | |
| MEMBER AT-LARGE | | Х | | Х | | | | 0. | 0. | 0. |
| (7) DENNIS ANDING | 1.00 | | | | | | | | | _ |
| BOARD MEMBER | | Х | _ | | _ | | | 0. | 0. | 0. |
| (8) JEFF BEAHEN | 1.00 | | | | | | | | | |
| BOARD MEMBER | 1 00 | Х | | | | | | 0. | 0. | 0. |
| (9) DAVE BODEN | 1.00 | | | | | | | | | • |
| BOARD MEMBER | 1 00 | Х | <u> </u> | | _ | | | 0. | 0. | 0. |
| (10) MICHAEL CARLSON | 1.00 | 3,5 | | | | | | | , | • |
| BOARD MEMBER | 1 00 | Х | | | | | | 0. | 0. | 0. |
| (11) LONG DOAN | 1.00 | v | | | | | | | 0 | 0 |
| BOARD MEMBER (12) TODD ELLESTAD | 1.00 | Х | \vdash | | | | | 0. | 0. | 0. |
| BOARD MEMBER | 1.00 | Х | | | | | | 0. | 0. | 0. |
| (13) SCOTT FLAHERTY | 1.00 | Λ | \vdash | | | | | 0. | 0. | <u></u> |
| BOARD MEMBER | 1.00 | Х | | | | | | 0. | 0. | 0. |
| (14) KRIS LINDAHL | 1.00 | 25 | \vdash | | | | | • | • | |
| BOARD MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (15) BRAD LUBENOW | 1.00 | - | | | | | | | | |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (16) BRIAN NIHLS | 1.00 | | | | | | | | | |
| BOARD MEMBER | | Х | | | | L | | 0. | 0. | 0. |
| (17) BELINDA PRICE | 1.00 | | | | | | | | | |
| BOARD MEMBER | | Х | | | | | | 0. | 0. | 0. |
| 932007 01-20-20 | | | | | | | | <u> </u> | | Form 990 (2019) |

Form 990 (2019) SPARE KEY

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)
(C) (D) (E) 41-1888767 Page 8

| Name and title | Average hours per week | box | not c , unle: | ss pe | more rson i | than is both or/trus | h an | Reportable compensation from | Reportable compensation from related | - 1 | Estimate amount other | of |
|---|--|--------------------------------|-----------------------|--------------|----------------|------------------------------|----------|----------------------------------|--|---------|--|---------------------------|
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | oi a | mpensa from th rganizat and relat ganizati | ation e tion ted |
| (18) HILLERY SHAY | 1.00 | | | | _ | | | | | | | |
| BOARD MEMBER | 1 00 | Х | | | _ | ┝ | _ | 0. | 0 | • | | 0. |
| (19) STEPHEN SPEARS | 1.00 | 37 | | | | | | | _ | | | 0 |
| BOARD MEMBER (20) LEANNA STEFANIAK | 1.00 | Х | | \vdash | \vdash | \vdash | \vdash | 0. | 0 | +- | | 0. |
| BOARD MEMBER | 1.00 | Х | | | | | | 0. | 0 | | | 0. |
| (21) DEAN WAHLIN | 1.00 | | | | | | | 0. | 0 | + | | 0. |
| BOARD MEMBER | 1100 | Х | | | | | | 0. | 0 | . | | 0. |
| (22) BECKI WHEELER | 1.00 | | | | | \vdash | \vdash | | | + | | |
| BOARD MEMBER | | Х | | | | | | 0. | 0 | | | 0. |
| (23) ERICH MISCHE | 40.00 | | | | | | | | | | | |
| EXECUTIVE DIRECTOR | | | | | | X | | 137,783. | 0 | | | 0. |
| | | | | | | | | | | | | |
| | | | | | | | | | | + | | |
| | | | | | | | | | | + | | |
| | | | | | | | | | | | | |
| 1b Subtotal | | | | | | | | 137,783. | 0 | | | 0. |
| c Total from continuation sheets to Part VI | | | | | | | | 0. | 0 | | | 0. |
| d Total (add lines 1b and 1c) | | | | | | | | 137,783. | 0 | • | | 0. |
| Total number of individuals (including but n compensation from the organization | ot limited to th | ose | liste | d ab | ove | e) wh | io re | eceived more than \$100, | 000 of reportable | | | 1 |
| | | | | | | | | | | _ | Yes | No |
| 3 Did the organization list any former officer, | director, trust | ee, k | еу е | empl | loye | e, or | hig | hest compensated emp | loyee on | | | |
| line 1a? If "Yes," complete Schedule J for s | | | | | | | | | | 3 | | X |
| 4 For any individual listed on line 1a, is the su | | | | | | | | | | | | 37 |
| and related organizations greater than \$150 | | | | | | | | | | 4 | | X |
| 5 Did any person listed on line 1a receive or a | | | | | | | | | | _ | | Х |
| rendered to the organization? If "Yes." com Section B. Independent Contractors | <u>plete Schedule</u> | e <i>J t</i> o | or st | ıch <u>i</u> | oers | on | | | | 5 | | 22 |
| Complete this table for your five highest contains the second secon | mpensated inc | lepe | nder | nt co | ontra | acto | rs th | nat received more than \$ | 5100,000 of compens | ation 1 | from | |
| the organization. Report compensation for | the calendar ye | ear e | ndir | ng w | ith c | or wi | thin | the organization's tax y | ear. | | | |
| (A) | | | | | | | | (B) | | | (C) | |
| Name and business | address | NC | ONE | 3 | | | \dashv | Description of s | ervices | Comp | ensatio | n |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | - | | | | | |
| | | | | | | | | | | | | |
| 2 Total number of independent contractors (ii \$100,000 of compensation from the organization from the organization) | • | ot lin | nited | d to | thos (| | ted | above) who received mo | ore than | | | |
| | | | | | | | | | | Forr | n 990 (| 2019) |

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(F)

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Form 990 (2019)

SPARE KEY

| Part VIII | Statement of Revenue |
|------------|-----------------------|
| I GIL VIII | Glaternent of Neverla |

| | | Check if Schedule O contains a response of | or note to any lin | | | | |
|--|------|---|--------------------|----------------------|--|--------------------------------------|---|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| ω ₁₀ | 1. | Federated campaigns 1a | | | | | |
| nts Ints | | 1 0 | | | | | |
| Sign of | | | | | | | |
| ts, An | | Fundraising events 1c | | | | | |
| igit İlar | | Related organizations 1d | | | | | |
| S, | | Government grants (contributions) | | | | | |
| i i | 1 | All other contributions, gifts, grants, and | | | | | |
| ng # | | | 475,509. | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | 9 | Noncash contributions included in lines 1a-1f 1g \$ | 114,500. | | | | |
| <u>ခ</u> င | - 1 | Total. Add lines 1a-1f | | 475,509. | | | |
| | | | Business Code | | | | |
| ė, | 2 8 | · | | | | | |
| Σĕ | ŀ | · | | | | | |
| Se | | | | | | | |
| am | | | | | | | |
| Program Service Revenue | • | | | | | | |
| Pro | | All other program service revenue | | | | | |
| | | Total. Add lines 2a-2f | • | | | | |
| | 3 | Investment income (including dividends, interes | | | | | |
| | _ | other similar amounts) | | 333. | | | 333. |
| | 4 | Income from investment of tax-exempt bond pr | | | | | |
| | 5 | Royalties | | | | | |
| | • | (i) Real | (ii) Personal | | | | |
| | 6 : | Gross rents 6a | () | | | | |
| | | Less: rental expenses 6b | | | | | |
| | | Rental income or (loss) 6c | | | | | |
| | | I Niet werstel in come ou (lone) | | | | | |
| | | Net rental income or (loss) Gross amount from sales of (i) Securities | (ii) Other | | | | |
| | / 8 | (7) | (II) Other | | | | |
| | | assets other than inventory 7a | | | | | |
| | ı | Less: cost or other basis | | | | | |
| nue | | and sales expenses 7b | | | | | |
| š | | Gain or (loss) 7c | | | | | |
| å | | Net gain or (loss) | | | | | |
| Other Revenue | 8 8 | Gross income from fundraising events (not | | | | | |
| Ò | | including \$ of | | | | | |
| | | contributions reported on line 1c). See | -04 06- | | | | |
| | | | 594,865. | | | | |
| | | | 432,681. | 1.50 1.01 | | | 150 101 |
| | | | | 162,184. | | | 162,184. |
| | 9 a | Gross income from gaming activities. See | | | | | |
| | | Part IV, line 199a | | | | | |
| | | Less: direct expenses 9b | | | | | |
| | | Net income or (loss) from gaming activities | | | | | |
| | 10 a | Gross sales of inventory, less returns | | | | | |
| | | and allowances 10a | | | | | |
| | | Less: cost of goods sold 10b | | | | | |
| - | (| Net income or (loss) from sales of inventory | | | | | |
| <u>s</u> | | | Business Code | | | | |
| Miscellaneous Revenue | 11 a | | | | | | |
| llan | ŀ | | | | | | |
| sce. | (| | | | | | |
| Μ | (| All other revenue | | | | | |
| | | Total Add lines 11a-11d | | 638,026. | 0. | 0. | 162,517. |
| | 12 | Total revenue. See instructions | | 030,040. | J . | U • | TO4,JI/. |

932009 01-20-20

Form 990 (2019) SPARE KEY Part IX Statement of Functional Expenses

| Sect | ion 501(c)(3) and 501(c)(4) organizations must compl Check if Schedule O contains a respons | | | | |
|----------|--|--------------------|------------------------------|-------------------------------------|--------------------------|
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | · | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | 51,610. | 51,610. | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 326,751. | 261,400. | 16,338. | 49,013. |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | | | | |
| 8 | Pension plan accruals and contributions (include | | | | _ |
| | section 401(k) and 403(b) employer contributions) | 7,998. | 5,998. | 800. | 1,200. 955. |
| 9 | Other employee benefits | 6,368. | 4,878. | 535. | 955. |
| 10 | Payroll taxes | 25,745. | 21,212. | 671. | 3,862. |
| 11 | Fees for services (nonemployees): | | | | |
| а | Management | | | | |
| b | Legal | | | | |
| | Accounting | 28,003. | 28,003. | | |
| d | Lobbying | | | | |
| е | , F | | | | |
| f | Investment management fees | | | | |
| g | , | 20 401 | 20 702 | F26 | 0 170 |
| | column (A) amount, list line 11g expenses on Sch O.) | 39,481. 28,635. | 29,783. 24,946. | 526. 2,036. | 9,172. 1,653. |
| 12 | Advertising and promotion | 1,676. | 1,480. | 196. | 1,000. |
| 13 | Office expenses | 15,156. | 12,124. | 1,516. | 1,516. |
| 14 | Information technology | 13,130. | 12,124. | 1,310. | 1,310. |
| 15 | Royalties | 61,142. | 33,628. | 10,394. | 17,120. |
| 16 | Occupancy | 9,732. | 6,851. | 702. | 2,179. |
| 17 | Travel Power and travel are entertainment over an and | 9,134. | 0,031. | 702. | 2,119. |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 40 | Conferences, conventions, and meetings | 1,774. | 1,774. | | |
| 19 20 | | ±,//±• | ±,//=• | | |
| 21 | Payments to affiliates | | | | |
| 21 | Depreciation, depletion, and amortization | 20,351. | 11,193. | 3,460. | 5,698. |
| 23 | . — Г | 3,504. | 1,752. | 3, 400 | 1,752. |
| 23 24 | Other expenses. Itemize expenses not covered | 3,304. | 1,152 | | ±,752• |
| 27 | above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| а | MT GODT T ANDONG | 30,109. | 14,224. | 1,306. | 14,579. |
| a b | PRINTING AND POSTAGE | 2,961. | 2,379. | 291. | 291. |
| c | | -, | -, | | |
| d | | | | | |
| е | All other expenses | | | | |
| 25 | Total functional expenses. Add lines 1 through 24e | 660,996. | 513,235. | 38,771. | 108,990. |
| 26 | Joint costs. Complete this line only if the organization | - | - | - | - |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |

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Form 990 (2019)

Part X | Balance Sheet

| Pai | rt X | Balance Sheet | | | | | |
|-----------------------------|------|---|---------------|---------------------|---------------------------------|-----|---------------------------|
| | | Check if Schedule O contains a response or | note to any | line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 513,394. | 1 | 509,242 |
| | 2 | Savings and temporary cash investments | | 2 | | | |
| | 3 | Pledges and grants receivable, net | | | | 3 | |
| | 4 | Accounts receivable, net | | | | 4 | 1,032 |
| | 5 | Loans and other receivables from any curren | | | | | |
| | | trustee, key employee, creator or founder, su | ıbstantial co | ntributor, or 35% | | | |
| | | controlled entity or family member of any of t | hese perso | ns | | 5 | |
| | 6 | Loans and other receivables from other disqu | ualified pers | ons (as defined | | | |
| | | under section 4958(f)(1)), and persons descri | bed in secti | on 4958(c)(3)(B) | | 6 | |
| ß | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | | | 8 | |
| Ä | 9 | Duran sid as manager and defended by the same | | | 15,565. | 9 | 30,908 |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | | | | |
| | b | Less: accumulated depreciation | 10b | 65,005. | 50,801. | 10c | 30,450 |
| | 11 | Investments - publicly traded securities | | | | 11 | |
| | 12 | Investments - other securities. See Part IV, lir | ne 11 | | | 12 | |
| | 13 | Investments - program-related. See Part IV, li | ne 11 | | | 13 | |
| | 14 | Intangible assets | | | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | | 3,127. | 15 | 3,127 |
| | 16 | Total assets. Add lines 1 through 15 (must e | | | 582,887. | 16 | 574,759 |
| | 17 | Accounts payable and accrued expenses | | | 19,827. | 17 | 16,219 |
| | 18 | Grants payable | | | | 18 | |
| | 19 | Deferred revenue | | | 92,750. | 19 | 111,200 |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Comple | ete Part IV o | Schedule D | | 21 | |
| S | 22 | Loans and other payables to any current or f | ormer office | r, director, | | | |
| Ě | | trustee, key employee, creator or founder, su | ıbstantial co | ntributor, or 35% | | | |
| Liabilities | | controlled entity or family member of any of t | hese perso | ns | | 22 | |
| _ | 23 | Secured mortgages and notes payable to un | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrela | ated third pa | rties | | 24 | |
| | 25 | Other liabilities (including federal income tax, | | | | | |
| | | parties, and other liabilities not included on li | nes 17-24). | Complete Part X | | | |
| | | of Schedule D | | | 440 555 | 25 | 105 410 |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 112,577. | 26 | 127,419 |
| 10 | | Organizations that follow FASB ASC 958, or | check here | X | | | |
| čě | | and complete lines 27, 28, 32, and 33. | | | 450 210 | | 400 240 |
| lan | 27 | Net assets without donor restrictions | | | 470,310. | 27 | 422,340 |
| B | 28 | Net assets with donor restrictions | | | | 28 | 25,000 |
| ü | | Organizations that do not follow FASB AS6 | C 958, chec | k here 🕨 🔛 | | | |
| Ä. | | and complete lines 29 through 33. | | | | | |
| ts c | 29 | Capital stock or trust principal, or current fun | | | | 29 | |
| sse | 30 | Paid-in or capital surplus, or land, building, o | | | | 30 | |
| Net Assets or Fund Balances | 31 | Retained earnings, endowment, accumulated | | | 400 040 | 31 | 4.45 0.40 |
| Se | 32 | Total net assets or fund balances | | | 470,310. | 32 | 447,340 |
| | 33 | Total liabilities and net assets/fund balances | | | 582,887. | 33 | 574,759 |

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| Pai | rt XI Reconciliation of Net Assets | | | | |
|-----|---|--------|------|--------------|--------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | B , 0 | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 0,9 | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 70. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 47 | 0,3 | 10. |
| 5 | Net unrealized gains (losses) on investments | 5 | | | |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | |
| | column (B)) | 10 | 44' | 7,3 | 40. |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | O. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | Х |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | | | | |
| | consolidated basis, or both: | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | • | 2c | | Х |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Scho | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin | | | | |
| | Act and OMB Circular A-133? | ~ | За | | Х |
| b | b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit | | | | |
| _ | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | 3b | | |
| | | | Form | 990 | (2019) |

SCHEDULE A

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Employer identification number Name of the organization SPARE KEY 41-1888767 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions))

Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|--|-----------------------|----------------------|------------------------|----------------------|--------------------|-------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 781,537. | 801,265. | 795,172. | 884,378. | 475,509. | 3737861. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 781,537. | 801,265. | 795,172. | 884,378. | 475,509. | 3737861. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | |
| | Public support. Subtract line 5 from line 4. | | | | | | 3737861. |
| Sec | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7 | Amounts from line 4 | 781,537. | 801,265. | 795,172. | 884,378. | 475,509. | 3737861. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | 296. | 620. | 88. | 155. | 333. | 1,492. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 3739353. |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | |
| 13 | First five years. If the Form 990 is for | the organization's | first, second, third | d, fourth, or fifth ta | x year as a sectior | 501(c)(3) | |
| | organization, check this box and stor | here | | | | | > |
| Sec | ction C. Computation of Publi | | | | | | |
| 14 | | | | | | 14 | 99.96 % |
| 15 | Public support percentage from 2018 | | | | | 15 | 64.47 % |
| 16a | 33 1/3% support test - 2019. If the o | | | | | | |
| | stop here. The organization qualifies | | | | | | |
| b | 33 1/3% support test - 2018. If the o | | | | line 15 is 33 1/3% | or more, check thi | s box |
| | and stop here. The organization qual | | | | | | |
| 17a | 10% -facts-and-circumstances test | - 2019. If the org | anization did not c | heck a box on line | e 13, 16a, or 16b, a | and line 14 is 10% | or more, |
| | and if the organization meets the "fac | | | - | • | - | |
| | meets the "facts-and-circumstances" | | | | | | |
| b | 10% -facts-and-circumstances test | - 2018. If the org | anization did not c | heck a box on line | e 13, 16a, 16b, or 1 | 7a, and line 15 is | 10% or |
| | more, and if the organization meets the | | • | | | | |
| | organization meets the "facts-and-circ | | | • | , | | ▶∐ |
| 18 | Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions | | | | | | |

Schedule A (Form 990 or 990-EZ) 2019

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | , | | | | | |
|------|--|---|--------------------------|--------------------|---------------------|--------------------|-------------|
| Cale | endar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7 | A Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| (| Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| Cale | endar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| | Amounts from line 6 | | | , , | | , , | |
| | a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | <u> </u> |
| 14 | First five years. If the Form 990 is for | o . | , , | , , | , | ()() | , |
| 0- | check this box and stop here | | | | | | > |
| | ction C. Computation of Publi | | | | | T | |
| | Public support percentage for 2019 (I | , | , , | column (f)) | | 15 | <u>%</u> |
| | Public support percentage from 2018 | | | | | 16 | <u>%</u> |
| _ | ction D. Computation of Inves | | | 40 | | 14-1 | |
| | Investment income percentage for 20 | | | | | 17 | <u>%</u> |
| | Investment income percentage from | | | | | 18 | <u>%</u> |
| 19 | a 33 1/3% support tests - 2019. If the | | | | | | . . |
| ı | more than 33 1/3%, check this box ar 33 1/3% support tests - 2018. If the | | | | | | |
| | line 18 is not more than 33 1/3%, che | ck this box and st | op here. The orga | nization qualifies | as a publicly suppo | orted organization | |
| 20 | Private foundation If the organization | n did not chock a | boy on line 14, 10 | or 10h chock th | nic how and soo in | structions | |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
|----------|------------|-----|----|
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| | 10b | | |

| Pai | Supporting Organizations (continued) | | | |
|-----|---|---|-----|-----|
| | _ | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | | 11b | | |
| | · · · · · · · · · · · · · · · · · · · | 11c | | |
| | tion B. Type I Supporting Organizations | 110 | | |
| | | | Yes | No |
| 4 | Did the divertors trustees or membership of one or more cupported examinations have the newer to | | 163 | NO |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | | 1 | | |
| Sec | the supported organization(s). tion D. All Type III Supporting Organizations | • | | |
| | and britain type in supporting organizations | | Yes | No |
| | | | 162 | INO |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). | | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc | rtions) | | |
| 2 | Activities Test. Answer (a) and (b) below. | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Yes | No |
| a | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | 100 | 110 |
| и | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | · · | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | 0- | | |
| | That those delimines constituted careful than, an or no delimines. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? Provide details in Part VI. | За | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

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| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting | ig Organi | zations | |
|------|--|----------------|-----------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyin | ig trust on N | lov. 20, 1970 (explain in F | Part VI). See instructions. A |
| | other Type III non-functionally integrated supporting organizations must co | omplete Sec | tions A through E. | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other | | | |
| | factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by .035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 | Enter 85% of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functional | lly integrated | d Type III supporting orga | nization (see |
| | instructions). | . • | | · |

Schedule A (Form 990 or 990-EZ) 2019

| Par | LV | Type III Non-Functionally integrated 509(| a)(3) Supporting Orga | nizations (continued) | |
|----------|--|--|------------------------------|--|---|
| Secti | on D - | Distributions | | Current Year | |
| 1 | Amounts paid to supported organizations to accomplish exempt purposes | | | | |
| 2 | ? Amounts paid to perform activity that directly furthers exempt purposes of supported | | | | |
| | organi | izations, in excess of income from activity | | | |
| 3 | Admir | nistrative expenses paid to accomplish exempt purpose | s of supported organizations | 3 | |
| 4 | Amou | nts paid to acquire exempt-use assets | | | |
| 5 | Qualif | ied set-aside amounts (prior IRS approval required) | | | |
| 6 | Other | distributions (describe in Part VI). See instructions. | | | |
| 7 | Total | annual distributions. Add lines 1 through 6. | | | |
| 8 | Distrib | outions to attentive supported organizations to which th | e organization is responsive | | |
| | (provi | de details in Part VI). See instructions. | | | |
| 9 | Distrib | outable amount for 2019 from Section C, line 6 | | | |
| 10 | Line 8 | amount divided by line 9 amount | | | |
| Secti | on E - | Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |
| 1 | Distrib | outable amount for 2019 from Section C, line 6 | | | |
| 2 | Under | distributions, if any, for years prior to 2019 (reason- | | | |
| | able c | ause required- explain in Part VI). See instructions. | | | |
| 3 | Exces | s distributions carryover, if any, to 2019 | | | |
| а | From 2 | 2014 | | | |
| b | From 2 | 2015 | | | |
| С | From 2 | 2016 | | | |
| d | From 2 | 2017 | | | |
| е | From 2 | 2018 | | | |
| f | Total | of lines 3a through e | | | |
| g | Applie | ed to underdistributions of prior years | | | |
| h | Applie | ed to 2019 distributable amount | | | |
| i | Carry | over from 2014 not applied (see instructions) | | | |
| <u>j</u> | Rema | inder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distrib | outions for 2019 from Section D, | | | |
| | line 7: | \$ | | | |
| а | Applie | ed to underdistributions of prior years | | | |
| | | ed to 2019 distributable amount | | | |
| | | inder. Subtract lines 4a and 4b from 4. | | | |
| 5 | | ining underdistributions for years prior to 2019, if | | | |
| | • | Subtract lines 3g and 4a from line 2. For result greater | | | |
| | | tero, explain in Part VI. See instructions. | | | |
| 6 | | ining underdistributions for 2019. Subtract lines 3h | | | |
| | | b from line 1. For result greater than zero, explain in | | | |
| | | /I. See instructions. | | | |
| 7 | | ss distributions carryover to 2020. Add lines 3j | | | |
| | and 4 | | | | |
| 8 | | down of line 7: | | | |
| | | s from 2015 | | | |
| | | s from 2016 | | | |
| | | s from 2017 | | | |
| | | s from 2018 | | | |
| е | Exces | s from 2019 | | | |

Schedule A (Form 990 or 990-EZ) 2019

| Scriedule A | 3A (FORTH 990 OF 990-EZ) 2019 DIANE NET | | |
|-------------|---|--|--|
| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, | | |
| | Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) | | |
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Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

| SPARE | E KEY | 41-1888767 | | | |
|---|--|--------------------------------|--|--|--|
| Organization type (check one): | | | | | |
| Filers of: Sec | tion: | | | | |
| Form 990 or 990-EZ X | 501(c)(3) (enter number) organization | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | |
| | 527 political organization | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | |
| | 501(c)(3) taxable private foundation | | | | |
| • • | ered by the General Rule or a Special Rule. , or (10) organization can check boxes for both the General Rule and a Special Ru | le. See instructions. | | | |
| For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. | | | | | |
| Special Rules | | | | | |
| sections 509(a)(1) and 1 any one contributor, dur | cribed in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support 70(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, ing the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount Complete Parts I and II. | or 16b, and that received from | | | |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. | | | | | |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year | | | | | |
| Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). | | | | | |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Name of organization

Employer identification number

SPARE KEY

41-1888767

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addit | ional space is needed. |
|------------|--|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) (d) Total contributions Type of contribution |
| 1 | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. | Name, address, and ZIP + 4 | Total contributions Type of contribution |
| 2 | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. | Name, address, and ZIP + 4 | Total contributions Type of contribution |
| 3 | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. 4 | Name, address, and ZIP + 4 | Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. 5 | Name, address, and ZIP + 4 | Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. 6 | Name, address, and ZIP + 4 | Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization

Employer identification number

SPARE KEY

41-1888767

| Part I | Contributors (see instructions). Use duplicate copies of Part I if add | ditional space is needed. |
|------------|---|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) (d) Total contributions Type of contribution |
| 7 | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. | Name, address, and ZIP + 4 | Total contributions Type of contribution |
| 8 | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. | Name, address, and ZIP + 4 | Total contributions Type of contribution |
| 9 | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. 10 | Name, address, and ZIP + 4 | Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No | Name, address, and ZIP + 4 | Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. 12 | Name, address, and ZIP + 4 | Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization

Employer identification number

SPARE KEY

41–1888767

| Part I | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. | |
|------------|---|-----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 13 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 14 | Nume, dudicess, and Zir + + | \$\$10,512. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions \$ | Person Payroll Complete Part II for noncash contributions. |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions \$ | Person Payroll Complete Part II for noncash contributions. |
| (a) | (b) Name, address, and ZIP + 4 | (c) | (d) |
| No. | Name, autress, and ZIP + 4 | Total contributions \$ | Person Payroll Complete Part II for noncash contributions. |
| (a) | (b) | (c) Total contributions | (d) |
| No. | Name, address, and ZIP + 4 | \$ | Person Payroll Complete Part II for noncash contributions. |

Name of organization Employer identification number

41-1888767 SPARE KEY Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) (c) No. (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I (a) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I

Name of organization **Employer identification number** SPARE KEY 41-1888767 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

SPARE KEY

Employer identification number 41-1888767

| Par | t I Organizations Maintaining Donor Advised | d Funds or Other | Sin | nilar Funds o | r Accou | nts. Complete if the |
|-----|--|----------------------------|--------|---------------------|---------------|---------------------------------|
| | organization answered "Yes" on Form 990, Part IV, line | e 6. | | | | |
| | (a) Donor advised funds (b) | | | | (b) Fu | inds and other accounts |
| 1 | Total number at end of year | | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | | |
| 3 | Aggregate value of grants from (during year) | | | | | |
| 4 | Aggregate value at end of year | | | | | |
| 5 | Did the organization inform all donors and donor advisors in $\boldsymbol{\nu}$ | vriting that the assets | held | in donor advised | funds | |
| | are the organization's property, subject to the organization's $\boldsymbol{\varepsilon}$ | | | | | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor ad | dvisors in writing that | gran | t funds can be us | ed only | |
| | for charitable purposes and not for the benefit of the donor or | r donor advisor, or for | any | other purpose co | nferring | |
| Day | impermissible private benefit? | | | | | |
| Par | | | | on Form 990, Pa | rt IV, line | 7 |
| 1 | Purpose(s) of conservation easements held by the organization | - | | | | |
| | Preservation of land for public use (for example, recreat | tion or education) | | | | y important land area |
| | Protection of natural habitat | L | | Preservation of a | certified h | nistoric structure |
| | Preservation of open space | | | | | |
| 2 | Complete lines 2a through 2d if the organization held a qualifi | ied conservation contr | ributi | on in the form of | a conserv | |
| | day of the tax year. | | | | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | | | - 1 | |
| b | | | | | | |
| С. | Number of conservation easements on a certified historic stru | | | | 2c | |
| d | Number of conservation easements included in (c) acquired a | | | | | |
| _ | listed in the National Register | | | | <u>2d</u> | • |
| 3 | Number of conservation easements modified, transferred, rele | eased, extinguisned, c | or ter | minated by the or | ganization | n during the tax |
| 4 | year | ament is leasted | | | | |
| 4 | Number of states where property subject to conservation eas | | | n handling of | | |
| 5 | Does the organization have a written policy regarding the peri violations, and enforcement of the conservation easements it | | | | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, I | | | onforcing consor | | |
| U | Starr and volunteer flours devoted to filoritoring, inspecting, i | nandling of violations, | anu | emorcing conser | vation cas | sements during the year |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | ling of violations, and | enfo | rcina conservatio | n easeme | nts during the year |
| • | S | iing or violations, and | Cilio | roing conservation | ii casciiio | nto daring the year |
| 8 | Does each conservation easement reported on line 2(d) above | e satisfy the requireme | ents | of section 170(h)(| 4)(B)(i) | |
| | and section 170(h)(4)(B)(ii)? | | | | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservation | | | | | nd |
| | balance sheet, and include, if applicable, the text of the footn | | | | | |
| | organization's accounting for conservation easements. | · · | | | | |
| Par | t III Organizations Maintaining Collections of | Art, Historical Ti | reas | sures, or Othe | er Simila | ar Assets. |
| | Complete if the organization answered "Yes" on Form | 990, Part IV, line 8. | | | | |
| 1a | If the organization elected, as permitted under FASB ASC 958 | 8, not to report in its re | even | ue statement and | balance | sheet works |
| | of art, historical treasures, or other similar assets held for pub | lic exhibition, education | on, o | r research in furth | nerance of | public |
| | service, provide in Part XIII the text of the footnote to its finan | icial statements that d | lescr | ibes these items. | | |
| b | If the organization elected, as permitted under FASB ASC 958 | 8, to report in its rever | nue s | tatement and bal | ance shee | et works of |
| | art, historical treasures, or other similar assets held for public | exhibition, education, | or r | esearch in further | ance of po | ublic service, |
| | provide the following amounts relating to these items: | | | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | | | | \$ |
| | | | | | | \$ |
| 2 | If the organization received or held works of art, historical treat | asures, or other simila | r ass | ets for financial g | | |
| | the following amounts required to be reported under FASB AS | SC 958 relating to the | se ite | ems: | | |
| а | Revenue included on Form 990, Part VIII, line 1 | | | | | \$ |
| b | Assets included in Form 990, Part X | | | | | \$ |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

| | t III Organizations Maintaining Co | llections of Art | t, Histo | rical Tre | asures, or | Othe | r Simil | ar Assets | (continu | r age = ied) | - |
|------------|---|----------------------|---------------|---------------|----------------|-----------|------------|---------------|-------------------|-------------------|---|
| 3 | Using the organization's acquisition, accession | n, and other records | s, check a | any of the f | ollowing that | make si | ignificar | nt use of its | | , | _ |
| | collection items (check all that apply): | | | | | | | | | | |
| а | Public exhibition | d | ı 🔲 L | oan or exc | hange progra | m | | | | | |
| b | Scholarly research | е | | | | | | | | | |
| С | Preservation for future generations | | | | | | | | | | _ |
| 4 | Provide a description of the organization's coll | ections and explair | n how the | y further th | ne organizatio | n's exer | npt pur | oose in Part | XIII. | | |
| 5 | During the year, did the organization solicit or | | | | | | | | | | |
| | to be sold to raise funds rather than to be main | | | | | | | | Yes | No | , |
| Par | t IV Escrow and Custodial Arrang | | | | | | | | | | _ |
| | reported an amount on Form 990, Part | | | 3 | | | | , | , | | |
| 1a | Is the organization an agent, trustee, custodial | n or other intermedi | iarv for co | ontributions | s or other ass | ets not i | included | | | | _ |
| | on Form 990, Part X? | | | | | | | | Yes | No | , |
| h | If "Yes," explain the arrangement in Part XIII ar | | | | | | | | 00 | | |
| D | ii res, explain the arrangement iii i art xiii ai | ia complete the for | lowing ta | oic. | | | | | Amount | | - |
| • | Reginning halance | | | | | | 10 | | Amount | | - |
| | Beginning balance | | | | | | | | | | - |
| u | Additions during the year | | | | | | | | | | - |
| e | Distributions during the year | | | | | | | | | | - |
| T | Ending balance | | | | | | | | 7,, | <u> </u> | _ |
| | Did the organization include an amount on For | | | | | | ity? | ∟ | Yes | ├ No | 1 |
| | If "Yes," explain the arrangement in Part XIII. C | | | | | | | | | | _ |
| Par | t V Endowment Funds. Complete if | | | | | | | | T | | _ |
| | - | (a) Current year | (b) Pr | ior year | (c) Two years | s back | (d) Thre | e years back | (e) Four y | <u>/ears back</u> | _ |
| 1a | Beginning of year balance | | | | | | | | | | _ |
| b | Contributions | | | | | | | | | | _ |
| С | Net investment earnings, gains, and losses | | | | | | | | <u> </u> | | _ |
| d | Grants or scholarships | | | | | | | | | | _ |
| е | Other expenditures for facilities | | | | | | | | | | |
| | and programs | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | _ |
| g | End of year balance | | | | | | | | | | _ |
| 2 | Provide the estimated percentage of the curre | nt vear end balance | e (line 1a. | column (a) |) held as: | | | | | | _ |
| a | Board designated or quasi-endowment | • | % % | 001011111 (0) | ,, 11014 40. | | | | | | |
| b | Permanent endowment | % | | | | | | | | | |
| | Term endowment | | | | | | | | | | |
| C | The percentages on lines 2a, 2b, and 2c shoul | | | | | | | | | | |
| 2- | | • | tion that | ara bald an | ad administar | ad far th | | ization | | | |
| Sa | Are there endowment funds not in the possess | sion of the organiza | llion mai | are neid ar | ia administere | ed for th | ie organ | iization | Г | N. | - |
| | by: | | | | | | | | | Yes No | - |
| | (i) Unrelated organizations | | | | | | | | 3a(i) | - | _ |
| | (ii) Related organizations | | | | | | | | 3a(ii) | - | _ |
| b | If "Yes" on line 3a(ii), are the related organizati | | | | | | | | 3b | | _ |
| 4 | Describe in Part XIII the intended uses of the c | | wment fu | nds. | | | | | | | _ |
| Par | t VI Land, Buildings, and Equipme | | | | | | | | | | |
| | Complete if the organization answered | | | | | | | | | | _ |
| | Description of property | (a) Cost or o | | | or other | ٠, | ccumul | | (d) Book | value | |
| | | basis (investn | nent) | basis | (other) | de | preciation | on | | | _ |
| 1 a | Land | | | | | | | | | | _ |
| | Buildings | | | | | | | | | | _ |
| С | Leasehold improvements | | | | | | | | | | _ |
| d | Equipment | | | 9 | 5,455. | | 65, | 005. | 30 | ,450. | |
| е | Other | | | | | | | | _ | | _ |
| | Add lines 1a through 1e (Column (d) must ag | | V oolum | (D) line 1 | 00.) | | | | 3.0 | .450. | _ |

Schedule D (Form 990) 2019

| Complete if the organization answered "Yes | s" on Form 990, Part IV, line | 11b. See Form 990, Part X, line 12. | |
|---|---|---|------------------------|
| a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end | d-of-year market value |
| Financial derivatives | | | |
| Closely held equity interests | | | |
| Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| al. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | > | | |
| art VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes | | | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end | d-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. | > | | |
| Part IX Other Assets | | | |
| | | | |
| Complete if the organization answered "Yes | | 11d. See Form 990, Part X, line 15. | (I) Dealership |
| Complete if the organization answered "Yes | s" on Form 990, Part IV, line a) Description | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes (a) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes (a) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes (a) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes (a) (2) (3) (4) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes" (1) (2) (3) (4) (5) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes" (1) (2) (3) (4) (5) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes" (1) (2) (3) (4) (5) (6) (7) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes (a) (1) (2) (3) (4) (5) (6) (7) (8) | | 11d. See Form 990, Part X, line 15. | (b) Book value |
| Complete if the organization answered "Yes (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) | a) Description | | (b) Book value |
| Complete if the organization answered "Yes (1) (2) (3) (4) (5) (6) (7) (8) (9) Otal. (Column (b) must equal Form 990. Part X. col. (B) li | a) Description | | (b) Book value |
| Complete if the organization answered "Yes (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Otal. (Column (b) must equal Form 990, Part X, col. (B) lipert X Other Liabilities. | ne 15.) | • | |
| Complete if the organization answered "Yes (1) (2) (3) (4) (5) (6) (7) (8) (9) Datal. (Column (b) must equal Form 990, Part X, col. (B) light of the organization answered "Yes Complete if the organization answered "Yes | ne 15.) | • | |
| Complete if the organization answered "Yes (1) (2) (3) (4) (5) (6) (7) (8) (9) Otal. (Column (b) must equal Form 990, Part X, col. (B) live Part X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability | ne 15.) | • | |
| Complete if the organization answered "Yes (1) (2) (3) (4) (5) (6) (7) (8) (9) Otal. (Column (b) must equal Form 990, Part X, col. (B) live Part X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability (1) Federal income taxes | ne 15.) | • | |
| Complete if the organization answered "Yes (a) (4) (5) (6) (7) (8) (9) Part X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability (1) Federal income taxes (2) | ne 15.) | • | |
| Complete if the organization answered "Yes (1) (2) (3) (4) (5) (6) (7) (8) (9) Part X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability (1) Federal income taxes (2) (3) | ne 15.) | • | |
| Complete if the organization answered "Yes (1) (2) (3) (4) (5) (6) (7) (8) (9) Part X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability (1) Federal income taxes (2) (3) (4) | ne 15.) | • | |
| Complete if the organization answered "Yes (1) (2) (3) (4) (5) (6) (7) (8) (9) Ptal. (Column (b) must equal Form 990, Part X, col. (B) liverant X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) | ne 15.) | • | |
| Complete if the organization answered "Yes (1) (2) (3) (4) (5) (6) (7) (8) (9) Otal. (Column (b) must equal Form 990, Part X, col. (B) li Part X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) | ne 15.) | • | |
| Complete if the organization answered "Yes (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Part X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7) | ne 15.) | • | |
| Complete if the organization answered "Yes (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Ital. (Column (b) must equal Form 990, Part X, col. (B) liverance of the organization answered "Yes (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) | ne 15.) | • | |
| Complete if the organization answered "Yes (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Ital. (Column (b) must equal Form 990, Part X, col. (B) literat X Other Liabilities. Complete if the organization answered "Yes (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7) | ne 15.) | 11e or 11f. See Form 990, Part X, line 25 | |

| Par | t XI | Reconciliation of Revenue per Audited Financial Stat | tements With I | Revenue per Re | turn. | |
|----------|---------|--|---------------------------------------|------------------------|----------|---------------------|
| | | Complete if the organization answered "Yes" on Form 990, Part IV, lin | ne 12a. | | | |
| 1 | Total | revenue, gains, and other support per audited financial statements | | | 1 | 1,070,707. |
| 2 | Amou | nts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net u | nrealized gains (losses) on investments | 2a | | | |
| b | Dona | ed services and use of facilities | 2b | | | |
| С | Reco | veries of prior year grants | 2c | | | |
| d | Other | (Describe in Part XIII.) | 2d | 432,681. | | |
| е | | nes 2a through 2d | | | 2e | 432,681. |
| 3 | Subtr | act line 2e from line 1 | | | 3 | 638,026. |
| 4 | Amou | nts included on Form 990, Part VIII, line 12, but not on line 1: | 1 1 | | | |
| а | | ment expenses not included on Form 990, Part VIII, line 7b | | | | |
| b | Other | (Describe in Part XIII.) | 4b | | | • |
| С | | nes 4a and 4b | | | 4c | 0. |
| 5 | Total | revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 12. |) | Fynanasa nay F | 5 | 638,026. |
| Pai | ווא זי | Reconciliation of Expenses per Audited Financial Sta | | Expenses per F | Keturn | • |
| | | Complete if the organization answered "Yes" on Form 990, Part IV, lin | ne 12a. | | | 1 000 600 |
| 1 | | | | | 1 | 1,093,677. |
| 2 | | nts included on line 1 but not on Form 990, Part IX, line 25: | 1 1 | | | |
| а | | ed services and use of facilities | 1 1 | | - | |
| b | | year adjustments | | | - | |
| С | | losses | | 422 601 | . | |
| d | | (Describe in Part XIII.) | · · · · · · · · · · · · · · · · · · · | 432,681. | | 420 601 |
| | | nes 2a through 2d | | | 2e | 432,681. |
| 3 | | act line 2e from line 1 | | | 3 | 660,996. |
| 4 | | nts included on Form 990, Part IX, line 25, but not on line 1: | 1.1 | | | |
| a | | ment expenses not included on Form 990, Part VIII, line 7b | | | - | |
| b | | (Describe in Part XIII.) | | | 1 | 0. |
| | | nes 4a and 4b | | | 4c | 660,996. |
| 5 Pai | rt XIII | expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 Supplemental Information. | 8.) | | 5 | 000,550. |
| | | descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 | 1: Dart IV lines 1h | and 2h: Part V. line 4 | · Dart V | lino 2: Part VI |
| | | 4b; and Part XII, lines 2d and 4b. Also complete this part to provide ar | | | , rait A | , IIIIe 2, Fait XI, |
| 111103 | Zu and | 14b, and 1 at Air, lines 2d and 4b. Also complete this part to provide a | ly additional illioni | iation. | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| PAF | х ТЯ | I, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| | | | | | | |
| EVE | ENT | EXPENSES INCLUDED IN REVENUES | | | | 432,681. |
| | _ | | | | | , |
| | | | | | | |
| | | | | | | |
| PAF | RT X | II, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| | | | | | | |
| EVE | ENT | EXPENSES INCLUDED IN REVENUES | | | | 432,681. |
| | | | | | | |
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SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

| Name of the organization | <u> </u> | | | | | Employer ide | ntification number |
|--|--|---|--|---|--------|---|---|
| SPARE K | | | | | | 41-1888 | |
| Part I Fundraising Activities. required to complete this par | Complete if the organization answett. | ered "Y | es" or | n Form 990, Part IV, I | ine 17 | 7. Form 990-EZ | filers are not |
| Indicate whether the organization rais | e X Solicitating Solicitating Solicitating Special Spe | tion of tion of fundra (includ | non-g gover ising of ling of onal fu | overnment grants nment grants events ficers, directors, trus undraising services? | | X Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | fundr have con or con contribu | ustody trol of | (iv) Gross receipts from activity | to (o | Amount paid or retained by) fundraiser red in col. (i) | (vi) Amount paid to (or retained by) organization |
| MARY-HELEN MISCHE - 5727 | | Yes | No | | | | |
| BRENT AVENUE, INVER GROVE | GRANT WRITING | | Х | 46,700. | | 30,000. | 16,700. |
| | | | | | | | |
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| | | | | | | | |
| Total | | | | 46,700. | | 30,000. | 16,700. |
| 3 List all states in which the organization or licensing. | | | | | | | |
| AL, AZ, AR, CT, FL, HI, IL, | IA,KS,KY,ME,MI,MN,N | MO,N | IV,N | ID,OK,OR,RI | ,sc | SD,UT, | WA,WI |
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932081 09-11-19

11111023 742225 13212500

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990 or 990-EZ) 2019

| Pa | ırt I | | | | | |
|-----------------|---------|--|-------------------------|---------------------------------|-------------------|----------------------------|
| | | of fundraising event contributions and gr | | | | s greater than \$5,000. |
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events |
| | | | | GUS MACKER - | _ | (add col. (a) through |
| | | | THE GROOVE | SAINT PAUL | 5 | col. (c)) |
| Θ | | | (event type) | (event type) | (total number) | (-)/ |
| Revenue | | | 400 054 | 45.450 | 0.7.044 | |
| Še | 1 | Gross receipts | 490,351. | 17,173. | 87,341. | 594,865. |
| | | | | | | |
| | 2 | Less: Contributions | | | | |
| | | | 400 054 | 45.450 | 0.7.044 | |
| | 3 | Gross income (line 1 minus line 2) | 490,351. | 17,173. | 87,341. | 594,865. |
| | | | | | | |
| | 4 | Cash prizes | | | | |
| | _ | | | | | |
| " | 5 | Noncash prizes | | | | |
| ses | | D 1/6 111 | | | | |
| ber | 6 | Rent/facility costs | | | | |
| Direct Expenses | _ | Food and business | | | | |
| rec | 7 | Food and beverages | | | | |
| | | Entertainment | | | | |
| | 8 | Entertainment Other divised and areas | 322,839. | 0. | 109,842. | 432,681. |
| | 9 | Other direct expenses | | | | 432,681. |
| | 10 | Direct expense summary. Add lines 4 through | | | | 162,184. |
| Pa | rt I | | | | | 102,104. |
| | | \$15,000 on Form 990-EZ, line 6a. | answered res on rom | 1000, 1 art 10, iii 10 10, 01 1 | cported more than | |
| _ | | · · · · · · · · · · · · · · · · · · · | | (b) Pull tabs/instant | | (d) Total gaming (add |
| Revenue | | | (a) Bingo | bingo/progressive bingo | (c) Other gaming | col. (a) through col. (c)) |
| e e | | | | | | |
| Ä | 1 | Gross revenue | | | | |
| | | | | | | |
| 'n | 2 | Cash prizes | | | | |
| Direct Expenses | | | | | | |
| ber | 3 | Noncash prizes | | | | |
| Ω̈́ | | | | | | |
| rec | 4 | Rent/facility costs | | | | |
| | | | | | | |
| | 5 | Other direct expenses | | | | |
| | | | Yes % | Yes % | Yes % | |
| | 6 | Volunteer labor | No No | No No | No | |
| | | | | | | |
| | 7 | Direct expense summary. Add lines 2 through | h 5 in column (d) | | > | |
| | | | | | | |
| | 8 | Net gaming income summary. Subtract line 7 | from line 1, column (d) | | > | |
| | | | | | | |
| | | er the state(s) in which the organization condu | | | | |
| | | he organization licensed to conduct gaming a | | | | Yes No |
| b | If " | No," explain: | | | | |
| | _ | | | | | |
| | _ | | | | | |
| | | ere any of the organization's gaming licenses re | | | | Yes No |
| b |) If "` | Yes," explain: | | | | |
| | | | | | | |
| | _ | | | | | |

Schedule G (Form 990 or 990-EZ) 2019

932082 09-11-19

| Schedule G (Form 990 or 990-EZ) 2019 SPARE KEY 41- | T000101 | Page 3 |
|---|---------------------|----------|
| 11 Does the organization conduct gaming activities with nonmembers? | Yes | ☐ No |
| 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed | | |
| to administer charitable gaming? | Yes | No |
| 13 Indicate the percentage of gaming activity conducted in: | | |
| a The organization's facility | 13a | % |
| b An outside facility | | <u> </u> |
| 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records: | 100 | 70 |
| Name | | |
| | | |
| Address | | |
| 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | Yes | No |
| b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount | | |
| of gaming revenue retained by the third party \$ | | |
| c If "Yes," enter name and address of the third party: | | |
| Name | | |
| Address > | | |
| 16 Gaming manager information: | | |
| Name | | |
| Gaming manager compensation \$ | | |
| | | |
| Description of services provided | | |
| | | |
| | | |
| Director/officer Employee Independent contractor | | |
| 17 Mandatory distributions: | | |
| a Is the organization required under state law to make charitable distributions from the gaming proceeds to | | |
| retain the state gaming license? | Yes | ☐ No |
| b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | • | |
| organization's own exempt activities during the tax year > \$ | | |
| Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pa | art III, lines 9, 9 | 9b, 10b, |
| 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | | |
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| Schedule G (Form 990 or 990-EZ) SPARE KEY | 41-1888767 _{Page} |
|---|----------------------------|
| Schedule G (Form 990 or 990-EZ) SPARE KEY Part IV Supplemental Information (continued) | |
| (continued) | |
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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Schedule I (Form 990) (2019)

| SPARE KEY | 7 | | | | | | 41-1888767 |
|--|----------------------|------------------------------------|--------------------------|-----------------------------------|--|---------------------------------------|------------------------------------|
| Part I General Information on Grants a | and Assistance | | | | | · | |
| 1 Does the organization maintain records | to substantiate the | amount of the grants | or assistance, the | grantees' eligibility | for the grants or assi | stance, and the selection | า |
| criteria used to award the grants or assi | | | | | | | |
| 2 Describe in Part IV the organization's pr | ocedures for monit | oring the use of grant | funds in the United | States. | | | |
| Part II Grants and Other Assistance to | Domestic Organia | zations and Domesti | c Governments. | Complete if the org | anization answered "\ | es" on Form 990, Part I | V, line 21, for any |
| recipient that received more than | \$5,000. Part II can | be duplicated if addit | ional space is need | ed. | | | |
| Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| | | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| | | | | | | | |
| 2 Enter total number of section 501(c)(3) a | and government or | ganizations listed in th | ue line 1 table | 1 | <u> </u> | 1 | • |
| 3 Enter total number of other organization | | - | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---|-------------------------------|--------------------------|---------------------------------------|---|---------------------------------------|
| | | | | | |
| MORTGAGE/RENT PAYMENTS | 22 | 26,564. | 0. | | |
| | | | | | |
| CAR PAYMENTS | 8 | 1,653. | 0. | | |
| | | | | | |
| TILITIES PAYMENTS | 25 | 2,182. | 0. | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| Part IV Supplemental Information. Provide the information | tion required in Part I. line | e 2; Part III, column | (b); and any other ad | Iditional information. | |

SPARE KEY MAKES PAYMENTS DIRECTLY TO THE LENDER/SERVICER FOR FUNDING GOALS

OF EACH FAMILY.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization SPARE KEY

Employer identification number 41-1888767

| Pai | rt I Types of Property | | | | • | | | |
|-----|--|-------------------------------|---|---|---|--------|------|-----|
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of de noncash contribu | termin | _ | s |
| 1 | Art - Works of art | | | | | | | |
| 2 | Art - Historical treasures | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | |
| 4 | Books and publications | | | | | | | |
| 5 | Clothing and household goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities - Publicly traded | | | | | | | |
| 10 | Securities - Closely held stock | | | | | | | |
| 11 | Securities - Partnership, LLC, or | | | | | | | |
| | trust interests | | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | | |
| 13 | Qualified conservation contribution - | | | | | | | |
| | Historic structures | | | | | | | |
| 14 | Qualified conservation contribution - Other | | | | | | | |
| 15 | Real estate - Residential | | | | | | | |
| 16 | Real estate - Commercial | | | | | | | |
| 17 | Real estate - Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | | |
| 21 | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts | | | | | | | |
| 25 | Other (EVENT ITEMS) | X | 18 | 114,500. | COST OF DON | ATEI |) PI | ROP |
| 26 | Other | | | | | | | |
| 27 | Other | | | | | | | |
| 28 | Other () | | | | | | | |
| 29 | Number of Forms 8283 received by the organiz | zation during | the tax year for c | ontributions | | | | |
| | for which the organization completed Form 82 | 83, Part IV, [| Donee Acknowledg | gement 29 | | | | |
| | | | | | | | Yes | No |
| 30a | During the year, did the organization receive by | y contributio | n any property rep | orted in Part I, lines 1 throug | h 28, that it | | | |
| | must hold for at least three years from the date | e of the initia | l contribution, and | which isn't required to be us | ed for | | | |
| | exempt purposes for the entire holding period | ? | | | | 30a | | Х |
| b | If "Yes," describe the arrangement in Part II. | | | | | | | |
| 31 | Does the organization have a gift acceptance p | oolicy that re | quires the review | of any nonstandard contribut | ions? | 31 | | Х |
| 32a | Does the organization hire or use third parties | or related or | ganizations to soli | cit, process, or sell noncash | | | | |
| | contributions? | | | | | 32a | | Х |
| b | If "Yes," describe in Part II. | | | | | | | |
| 33 | If the organization didn't report an amount in c | olumn (c) foi | a type of property | for which column (a) is chec | ked, | | | |
| | describe in Part II. | | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2019

932142 09-27-19 Schedule M (Form 990) 2019

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Employer identification number

Name of the organization

SPARE KEY

41-1888767

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: INJURED FAMILY MEMBER. NO MATTER THE ILLNESS, NO MATTER THE INJURY, NO MATTER THE INCOME. WE HELP FAMILIES "BOUNCE AND NOT BREAK" THROUGH OUR HELP ME BOUNCE PLATFORM, HARNESSING THE POWER OF CROWDFUNDING TO CONNECT THOUSANDS OF FAMILIES DIRECTLY TO DONORS. WE ARE COMMITTED TO HELPING FAMILIES STAY BY THEIR LOVED ONE'S SIDE BY RELIEVING THE ANXIETY AND FINANCIAL BURDEN THAT COMES WITH A MEDICAL CRISIS. STRESS,

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE POWER OF CROWDFUNDING TO CONNECT THOUSANDS OF FAMILIES DIRECTLY TO DONORS. WE ARE COMMITTED TO HELPING FAMILIES STAY BY THEIR LOVED ONE'S SIDE BY RELIEVING THE STRESS, ANXIETY AND FINANCIAL BURDEN THAT COMES WITH A MEDICAL CRISIS.

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 WAS PROVIDED TO THE EXECUTIVE DIRECTOR AND BOARD MEMBERS FOR REVIEW PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 15A:

FORMAL REVIEW PROCESS WAS PERFORMED ON THE EXECUTIVE DIRECTOR COMPENSATION BY AN INDEPENDENT PARTY.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

2019 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10 990

| Asset No. | Description | Date Acquired | Method | Life | C o n v | _ine No. | Unadjusted Cost Or Basis | Bus % Excl | Section 179 Expense | Reduction In Basis | Basis For Depreciation | Beginning Accumulated Depreciation | Current Sec 179 Expense | Current Year Deduction | Ending Accumulated Depreciation |
|--------------|--|------------------|--------|------|---------|-------------|-----------------------------|------------------|------------------------|-----------------------|---------------------------|--|-------------------------------|---------------------------|---------------------------------------|
| | MACHINERY & EQUIPMENT | | | | | | | | | | | | | | |
| 1 | DELL COMPUTER | 04/01/03 | SL | 3.00 | 1 | L6 | 583. | | | | 583. | 583. | | 0. | 583. |
| 2 | DELL LDC PROJECTOR | 12/01/04 | SL | 3.00 | 1 | L 6 | 1,447. | | | | 1,447. | 1,447. | | 0. | 1,447. |
| 3 | DELL LAPTOP - INSPIRON | 12/01/04 | SL | 3.00 | 1 | 16 | 1,409. | | | | 1,409. | 1,409. | | 0. | 1,409. |
| 4 | DELL DIMENSION 3100 W/MONITOR | 04/01/06 | SL | 3.00 | 1 | L6 | 582. | | | | 582. | 582. | | 0. | 582. |
| 5 | FILE CABINET | 09/17/10 | SL | 7.00 | 1 | L6 | 40. | | | | 40. | 40. | | 0. | 40. |
| 6 | LAPTOP | 12/01/14 | SL | 5.00 | 1 | L 6 | 580. | | | | 580. | 474. | | 106. | 580. |
| 7 | VIDEO CAMERA | 11/18/15 | SL | 5.00 | 1 | L6 | 1,304. | | | | 1,304. | 805. | | 261. | 1,066. |
| 8 | APPLE COMPUTER - SOPHIE | 12/04/15 | SL | 5.00 | 1 | L 6 | 5,191. | | | | 5,191. | 3,201. | | 1,038. | 4,239. |
| 9 | EVENT SIGNAGE | 12/22/15 | SL | 5.00 | 1 | L6 | 10,000. | | | | 10,000. | 6,166. | | 2,000. | 8,166. |
| 10 | LEXUS 14 LS570 (60K MILES) | 04/05/17 | SL | 5.00 | 1 | L 6 | 58,700. | | | | 58,700. | 20,545. | | 11,740. | 32,285. |
| 11 | NOLOGY HP DESKTOPS (4) | 04/19/17 | SL | 3.00 | 1 | L6 | 2,433. | | | | 2,433. | 1,419. | | 811. | 2,230. |
| 12 | DELL OPTIPLEX - TR SALES | 05/15/17 | SL | 3.00 | 1 | L6 | 2,686. | | | | 2,686. | 1,566. | | 895. | 2,461. |
| 13 | ASI SIGNAGE - GALA | 02/28/17 | SL | 3.00 | 1 | L6 | 10,500. | | | | 10,500. | 6,417. | | 3,500. | 9,917. |
| | * 990 PAGE 10 TOTAL MACHINERY & EQUIPMENT | | | | | | 95,455. | | | | 95,455. | 44,654. | | 20,351. | 65,005. |
| | * GRAND TOTAL 990 PAGE 10 DEPR | | | | | | 95,455. | | | | 95,455. | 44,654. | | 20,351. | 65,005. |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |

928111 04-01-19

⁽D) - Asset disposed

^{*} ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the

OMB No. 1545-0047

forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print 41-1888767 SPARE KEY File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filina vour 101 EAST FIFTH STREET, NO. 1100 return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. ST PAUL, MN 55101 Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1 Return Application Application Return Code Code Is For Is For Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 1041-A Form 990-BL 02 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 ERICH MISCHE The books are in the care of ► 101 EAST 5TH STREET, SUITE 1100 - ST. PAUL, MN 55101 Telephone No. ▶ 952-406-8872 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 16, 2020 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2019 or tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

923841 12-30-19

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)